



I.C.P.O. - International Criminal Police Organization

Financial Statements

For the Year Ended 31 December 2013

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10th April 2014

REPORT OF MANAGEMENT

INTERPOL management is given the responsibility for the production of the Financial Statements in Regulation 5.5 of its Financial Regulations, and for establishing and maintaining adequate internal financial controls. INTERPOL has adopted International Public Sector Accounting Standards (IPSAS) as its reference standard. These Financial Statements have been prepared in accordance with IPSAS and the INTERPOL Financial Regulations and management considers that it has been compliant with both throughout the year.

The Organisation's system of internal financial control is designed to provide reasonable assurance regarding the reliability of financial reporting, the preparation of Financial Statements and the prevention and detection of fraud. The system of internal control includes policies and procedures at both the organisational level and transactional level.

Organisational level controls include, in addition to an internal audit function, the policies and procedures that set the control environment and provide for maintenance of records and the setting of respective authorisation levels. Transactional level controls provide reasonable assurance that the Organisation complies with the policies, procedures and Financial Regulations for all receipts and expenditures and for the prevention and detection of unauthorized acquisition, use or disposition of the Organisation's assets.

The system of internal financial control has identified no cases of actual, suspected or alleged fraud or misuse of the Organisation's assets in the year. Management has reasonable assurance that these Financial Statements present fairly the Organisation's financial position as at 31 December 2013 and the results of operations and cash flows for the year at that date.

The Financial Statements were approved by management on 10 April 2014. The Statements are audited by the Riksrevisjonen, the Office of the Auditor General of Norway, who were appointed by the General Assembly for a further three year term beginning in November 2013.

Ronald K Noble
Secretary General

Laurent Grosse
Executive Director Resource Management

OPINION OF THE INDEPENDENT EXTERNAL AUDITOR

We have audited the Financial Statements of INTERPOL for the year ended 31 December 2013, consisting of the Statement of Financial Position; the Statement of Financial Performance; the Statement of Changes in Net Equity and Funds; the Cash Flows Statement; and the related notes. These Financial Statements are the responsibility of the management of the INTERPOL General Secretariat. Our responsibility is to express an opinion on these Financial Statements based on our audit. As in previous years it is until further notice formulated as a combined audit opinion comprising also the assets which are related to the accounting and management of the progressively increasing pension scheme amounts, see paragraph 1.1 below.

We conducted our audit based on internationally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the Financial Statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. It also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall Financial Statements presentation.

We consider that our audit provides a reasonable basis for concluding that, in our opinion, the Financial Statements give a true and fair view of the financial position of INTERPOL as of 31 December, 2013, its financial performance and its cashflows for the year then ended and comply with INTERPOL Financial Rules.

The transactions of the INTERPOL have in all material respects been made in accordance with budget provisions, the Financial Regulations, and the legislative authorities of the Organization.

Specific observations and recommendations are set out below in below in our Annual Report for 2013, which we issue in accordance with Chapter 7, Section 2, Regulation 7.7 of the Financial Regulations and Appendix 2 to these Financial Regulations.

Signed at the Office of the Auditor General of Norway in Oslo, on 21 May 2014


Per Anders Engeseth
Director General


Bjørn Langerud
Assistant Director General


Ola Saxvik
Senior Audit Adviser

I.C.P.O. - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF FINANCIAL POSITION

		31 December 2013	31 December 2012
	Notes	<i>000s Euros</i>	<i>000s Euros</i>
<u>ASSETS</u>			
Current Assets			
Cash and Bank Balances	3	40,026	36,859
Investments	3	28,937	19,003
Statutory Contributions Receivable	4	3,446	4,125
Accounts Receivables	4	3,781	3,977
Inventories	5	415	426
Total Current Assets		76,605	64,390
Non-Current Assets			
Investments	3	31	4,031
Statutory Contributions Receivable	4	478	124
Accounts Receivables	4	320	154
Plant Property and Equipment	6	18,668	19,190
Intangible Assets	6	1,655	1,752
Assets in Progress	6	1,270	315
Total Non-Current Assets		22,422	25,566
TOTAL ASSETS		99,027	89,956
<u>LIABILITIES</u>			
Current Liabilities			
Payables	7	(7,771)	(5,421)
Statutory Contributions Received in Advance	8	(3,142)	(1,818)
Other Income Received in Advance	8	(212)	(252)
Project Trust Accounts	8	(23,666)	(21,748)
Employee-related liabilities	9	(4,646)	(3,676)
Total Current Liabilities		(39,437)	(32,915)
Non-Current Liabilities			
Employee-related liabilities	9	(13,542)	(11,266)
Total Non-Current Liabilities		(13,542)	(11,266)
TOTAL LIABILITIES		(52,979)	(44,181)
TOTAL NET ASSETS		46,048	45,775
<u>EQUITY</u>			
Capital Financing Reserve	10	21,593	21,257
Accumulated Reserve Funds	10	24,455	24,518
TOTAL EQUITY		46,048	45,775

I.C.P.O. - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF FINANCIAL PERFORMANCE FOR THE YEAR

	Notes	31 December 2013 <i>000s Euros</i>	31 December 2012 <i>000s Euros</i>
Operating Revenue	11		
Statutory Contributions		51,185	50,678
Regional Bureau Financing		1,353	870
Voluntary Contributions		622	645
Reimbursements and Recoveries		3,584	2,178
Financial Income		808	869
Other Income		20,748	14,466
Exchange Rate Gains/(Losses) Net		(64)	(117)
Total Operating Revenue		78,236	69,589
Operating Expenses	12		
Pay Costs		44,607	40,322
Other Staff Costs		1,313	1,065
Premises Running Costs		2,522	2,182
Maintenance		2,138	2,252
Missions and Meetings		13,838	10,673
Office Expenses		2,004	1,370
Telecommunication Costs		1,518	1,507
Third Party and Other Costs		5,330	5,699
Depreciation Expenditure		4,693	4,704
Total Operating Expenses		(77,963)	(69,774)
Surplus/(Deficit) for the year		273	(185)

I.C.P.O. - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF CHANGES IN EQUITY

<i>000s Euros</i>	<i>Notes</i>	Capital Financing Reserve	Accumulated Reserve Funds	Total
Balance at 31 December 2012	10	21,257	24,518	45,775
Net Gains and Losses not recognised in statement of financial performance		336	(336)	
Net (deficit)/surplus for the year			273	273
Balance at 31 December 2013	10	21,593	24,455	46,048

I.C.P.O. - INTERNATIONAL CRIMINAL POLICE ORGANIZATION
STATEMENT OF CASH FLOWS FOR THE YEAR ENDED ON:

	31 December 2013 <i>000s Euros</i>	31 December 2012 <i>000s Euros</i>
Cash Flows From Operating Activities		
Surplus/(Deficit) from Ordinary Operating Activities	273	(185)
Non-Cash Movements		
Depreciation Expenditure	4,693	4,704
Adjustment for Accrued Financial Income		
Adjustment for (Gain) / Loss on Sales of Assets	76	39
(Increase)/Decrease in Statutory Contributions Receivables	325	49
(Increase)/Decrease in Accounts Receivables	30	195
(Increase)/Decrease in Inventories	11	83
Increase/(Decrease) in Payables	2,350	35
Increase/(Decrease) in Statutory Contributions Received in Advance	1,324	
Increase/(Decrease) in Income Received in Advance	(40)	1,426
Increase/(Decrease) in Project Trust Accounts	1,918	9,136
Increase/(Decrease) in Employee-related liabilities	3,246	2,648
Net Cash Flows from Operating Activities	14,206	18,130
Cash Flows From Investing Activities		
Sales/(Purchases) of Investments	(5,934)	1,598
Purchases of Fixed Assets	(5,105)	(4,408)
Sales of Fixed Assets		
Net Cash Flows from Investing Activities	(11,039)	(2,810)
Net increase/(decrease) in cash and bank balances	3,167	15,320
Cash and cash equivalents at the beginning of period	36,859	21,539
Cash and cash equivalents at the end of period	40,026	36,859
Movement in cash and bank balances	3,167	15,320

NOTES TO THE FINANCIAL STATEMENTS

Note 1: Objectives and Governance of the Organization

The I.C.P.O. - International Criminal Police Organization - known as INTERPOL (the “Organization”) was founded in 1923 to enhance police co-operation around the world. The Organization currently has 190 member countries (“members”). The aims of the Organization are:

- To ensure and promote the widest possible mutual assistance between all criminal police authorities within the limits of the laws existing in the different countries and in the spirit of the “Universal Declaration of Human Rights”;
- To establish and develop all institutions likely to contribute effectively to the prevention and suppression of ordinary law crimes.

It carries out these aims by focusing on its law enforcement priorities:

1. Secure global police communications systems;
2. 24/7 support to policing and law enforcement;
3. Capacity building;
4. Assisting in the identification of crimes and criminals.

The Organization is governed by its members. The members elect representatives from each region to sit on the Organization’s Executive Committee; they elect the Secretary General for a term of five years; they approve the Organization’s own governing text, the constitution and general regulations. INTERPOL’s financial regulations are an appendix to the general regulations.

The Organization is based in Lyons, France and has representative offices in Brussels, Belgium; Bangkok, Thailand; Geneva, Switzerland, New York, USA and Singapore. It has subsidiary bureaus in: Abidjan, Cote d’Ivoire; Buenos Aires, Argentina; Harare, Zimbabwe; Nairobi, Kenya; Salvador, El Salvador; Yaoundé, Cameroon. Each member has an INTERPOL representative office, or National Central Bureau.

The Organization enjoys privileges and immunities, notably that of being exempt from paying most forms of taxation. The Organization is funded primarily by statutory contributions from its members that are assessed in the general and specific budgets of the Organization.

The general and specific budgets are the annual plans that set out the activities of the Organization for the following financial period. The budgets are approved by the members at the annual General Assembly. All members fund the general budget of the Organization at a scale determined by them and mutually agreed between them. Specific budgets of the Organization are related to certain activities and agreed among participating countries or organisations from both the public and private sectors.

Following approval of the budget, the members empower the Secretary General, subject to certain approval limits, to:

- commit and authorise expenditures and make all payments borne by the Organization for approved activity up to the approval limits;
- receive income entered in the budget, together with other resources accruing to the Organization up to the approval limits.

Note 2: Statement of Significant Accounting Policies***Basis of Preparation and Presentation***

The Financial Statements of the Organization are prepared in accordance with its Financial Regulations and in compliance with the International Public Sector Accounting Standards (IPSAS). Where IPSAS does not have any specific standard, International Accounting Standards have been used. The Financial Statements are prepared in Euro. To ensure that the presentation of the Statements is consistent, some rounding of balances has been undertaken.

These Financial Statements have been prepared on the going concern basis, conforming to the historical cost convention using the accrual method of accounting. All transactions and operations comply with the Organisation's governing texts: its Constitution; Financial Regulations and Financial and Staff Directives. Budgets are not presented in these Statements in accordance with IPSAS 24 as these are not publicly available.

The following specific accounting policies that materially affect the measurement of financial performance and the financial position have been applied:

Use of Estimates

The Financial Statements necessarily include amounts based on estimates and assumptions by management. Estimates include but are not limited to: indemnity benefit on retirement, accrued charges, provision for risk on inventories and accounts receivable, contingent assets and liabilities, market rental rates. Changes in estimates are reflected in the period in which they become known unless this leads to such a significant change to the Financial Statements from prior periods that prior statements require restatement.

Foreign Currency Transactions

Transactions in foreign currencies are translated to the Euro at the rate of exchange on the date of the transactions for payments invoices and good receipts, and at an average rate from the previous month for other accounting transactions. Assets and liabilities that are denominated in foreign currencies are translated at the rates of exchange prevailing at the reporting date.

Both realised and unrealised gains and losses resulting from the settlement and revaluation of foreign currency transactions are recognized in the Statement of Financial Performance.

Fixed Assets

Fixed Assets are recorded at cost and depreciated at rates in accordance with the Financial Regulations, to recognize the consumption of economic benefits of the assets over their useful lives. Where the historic book value of an asset is greater than its estimated recoverable amount, the asset is written down to its recoverable amount, resulting in an impairment loss.

Intangible Assets: Software and licences are depreciated on a reducing balance basis at 50% of Net Asset Value at the start of the year, over 4 years. Generally, costs associated with internal development are expensed when incurred. However, expenditures that significantly enhance applications are recognised as capital improvement and added to the original cost of the software. Where the costs of external development have been funded by external parties, the costs of development are expensed when occurred.

Buildings: Buildings are depreciated on a straight-line basis over 40 years.

Fixtures and Fittings: Furniture and office equipment are depreciated on a reducing balance basis at 40% of Net Asset Value at the start of the year, over 7 years. Fittings and sports equipment are depreciated on a straight-line basis over 10 years.

Equipment and other assets: Computer Hardware and Telecommunications Equipment is depreciated on a reducing balance basis at 50% of Net Asset Value at the start of the year, over 4 years. Vehicles are depreciated on a reducing balance basis at 40% of Net Asset Value at the start of the year, over 7 years.

Heritage Assets

From time to time, the Organisation receives donations or the free use of works of art from member countries or other institutions. Such assets are not valued directly by the Organisation in its accounts as no insurance value is ascribed to these objects nor is it intended that they will be sold.

Inventories

Stocks are valued at lower of cost or net realizable value, using the average method of inventory management.

Accounts Receivable

Receivables are stated at their nominal amount and reduced by allowances for estimated irrecoverable amounts. No allowance for loss is recorded for receivables relating to member country statutory contributions. However, a portion of the General Reserve Fund ensures that any revenue shortfall is covered by reserves.

Financial Risk Management

The Organization's Financial Risk Management objective is to ensure that its budgets are achieved, so that the Organization's progress continues as planned, within the framework of the priorities it sets for itself and the associated programme of activities that are agreed at the General Assembly. Its Financial Risk Management policies are framed within the context of its Financial Regulations.

Fair Value Financial Instruments

Financial Instruments employed by the Organization are as follows:

Fair Value Financial Instruments	Initial Recognition Amount 2013	Fair Value / Amortised Cost 2013	Initial Recognition Amount 2012	Fair Value / Amortised Cost 2012
Financial Assets				
<i>classified as Loans and Receivables</i>				
Cash and bank balances	40,026	40,026	36,859	36,859
Statutory Contributions Receivable	3,924	3,924	4,249	4,249
Accounts Receivables	4,134	4,101	4,160	4,131
<i>classified as Held to Maturity Assets†</i>				
Investments	28,968	28,968	23,034	23,034
Total	77,052	77,019	68,302	68,273
Payables	7,771	7,771	5,421	5,421
Income Received in Advance	3,354	3,354	2,070	2,070
Deferred Project Income	23,666	23,666	21,748	21,748
Employee-related liabilities	18,188	18,188	14,942	14,942
Total	52,979	52,979	44,181	44,181

† refer to credit risk policy note.

The business purpose served by these Financial Instruments is that they aid the Organization in achieving its budgets and making progress towards achieving its objectives. Changes in the values of these financial instruments are routed through the Statement of Financial Performance.

The risks associated with the use of these financial instruments are:

a. **Currency Risk**

The Organization operates bank accounts in Euros (EUR), United States Dollars (USD), Kenyan Shillings (KES), Thailand Baht (THB), Argentina Pesos (ARS), Singapore Dollars (SGD) and Central and West African Francs (XAF - XOF). As a result of conversion of the foreign currency balances held in these accounts to Euros at the balance sheet date, currency risk is incurred due to variation in the Euro values of the converted balances.

In order to minimise currency risk, the Organization has in place a Treasury Policy to;

- optimise, as far as possible, the numbers of the various currencies employed and the exchange transactions for conversion from one to the other;
- convert half of all incoming USD receipts to Euros at the prevailing spot rate, while holding the other half unconverted for expenses in USD;
- make remittances in Euros wherever possible instead of in USD, to the various subsidiary bureaus for conversion into local currency for use at these bureaus;
- increase frequency of remittances to the subsidiary bureaus so as to reduce the level of local currency holdings.

b. **Interest Rate Risk**

Investments of the Organization in short-term maturity instruments with its banks or in asset management schemes are subject to fluctuating returns, on account of market-driven interest rates. This has a bearing on the level of the expenditure budget that is supported for the Organization.

Investments to earn interest income are made by the Organization subject to Security, Liquidity and Profitability criteria, ranked in that order, as specified by its Financial Regulations.

Certain financial instruments show a mark-to-market change in the year. This change in carrying value has not been recognised in the accounts as the organisation does not intend to liquidate the investments prior to maturity, when it will receive full value from the asset manager under the capital guarantee clause of this type of investment.

c. **Credit Risk**

The Organization is exposed to counterparty credit risk from accounts receivable and transactions with banks, and asset management companies. This risk is managed by

- holding bank balances or investments in well-recognized banking institutions rated A (Standard & Poor's) or higher;
- investing in only AAA-rated (Standard & Poor's) asset management schemes for short-term maturities offered by such banking institutions.

The Financial Regulations of the Organization specify conditions for choosing among various financial institutions and banks.

In respect of accounts receivable, adequate provisions have been made for amounts considered uncollectible or doubtful as shown above. In respect of receivables from member countries, a portion of the General Reserve Fund is set aside to absorb the risk of a shortfall. In respect of Project Trust Accounts, counterparty financing risk is mitigated by the receipt, as far as possible as allowed under the terms of the agreement, of full project funding in advance of commencement of obligations.

A fluctuation in the values of the financial assets of the Organization has a bearing on its net worth and affects its continuing progress towards achieving its objectives. The Organization does not require any collateral or security to support financial instruments and other receivables, due to the low level of the residual risk remaining after mitigation as above.

d. ***Liquidity Risk***

The Organization manages its current liquidity by continually monitoring its receivables position, its available funds and proposed or ongoing expenditure commitments. Resource allocations for activities are made against available or committed and due funds only, generally before the start of the activity.

The Organization is subject to liquidity risk due to the possible non-timely conversion of its receivables into liquid funds that can be applied to maturing commitments. Safeguards against this risk are specified in the Financial Regulations requiring the maintenance of a certain level of the General Reserve Fund. The Financial Regulations also specify that member countries pay their contribution dues to the Organization each year before the end of April.

In respect of its financial investments, liquidity risk arises on account of adverse market conditions that could prevent an orderly exit or cause a loss on exit from investments. This risk is mitigated by the Organization by diversifying the types of its investments.

The Organization also matches the liquidity profiles of its investments with the overall longer-term resources that are available, choosing to invest up to 50% only of the latter in long-term investments, with the balance held on remunerated bank balances.

Revenue Recognition

Statutory Contributions of member countries: Statutory Contributions from all member countries of the Organization are recorded in the Financial Year following their approval by the General Assembly. This includes specific contributions from certain countries directly relating to the operations of the subsidiary bureaus which also became statutory from January 1, 2005.

Voluntary Contributions: Voluntary Contributions are paid by members of the Organization in addition to their statutory contributions and are recognized as revenue on the date of receipt.

Reimbursements and Recoveries, Other Income: Shop sales revenues are recognised at the time of sale. Revenue for Project Trust Accounts is recorded to the extent of expenditure incurred on the projects. Other Income, including reimbursement of costs by third parties, are recognised when they are acquired, either contractually, or in the absence of a contract, upon receipt.

Financial Income: Interest income is accrued on a time basis at the effective interest rate.

Revenue that relates to future financial periods is deferred accordingly. The Organisation also controls certain assets that are not directly recognized in the accounts.

Services In-Kind

The Organisation has the benefit of law enforcement officials that are on secondment from their national administrations. Most of the pay costs for these personnel are paid directly by their national administrations and as such the total costs for these personnel do not appear in the Organisation's accounts. Based on the Organisation's employee benefits paid at the locations where these seconded officers are stationed, the value of the seconded officials is estimated as 17 603 (000) EUR for 2013 (2012: 17 279 (000) EUR).

Rent-free Premises

The Organisation also has the free use of premises that have been made available to carry-out its activity at its Regional Bureaus in Abidjan, Buenos Aires, Harare, Nairobi, San Salvador, Yaoundé and regional offices in Bangkok and New York and pays no rent for the use of the land on which the building in Lyons is constructed. Based on the size of the premises and the prevailing market rents at these locations, the benefit of this rent-free location is estimated at 1 050 (000) in 2013 (2012: 1 086 (000)). However, such premises may form part of national law enforcement institution and as such a fair-market rent may not be appropriate.

Employee Benefits

The Organization administers an internal scheme to compensate individuals facing involuntary loss of employment. The scheme is funded by the Organization's own contributions. Payments are made on a declining basis for consecutive years of an individual not finding alternate employment, per rules specified in the staff manual.

The Organization also offers an indemnity on retirement and supplementary retirement benefits to its employees, depending on seniority and service, per rules specified in the staff manual. Estimates of the impact on the Organization for the retirement indemnity are made at the financial position date and recognised in the Statement of Financial Performance. For the supplementary retirement benefit, the Organization makes a defined contribution.

The Organization also administers a defined contribution pension scheme for all employees who choose to participate in it, for which the Organization contributes at an agreed level relative to an individual employee's contribution. The financial assets under this scheme are held and managed by the Organization alongside of its own bank accounts.

All of the Organization's contributions for employee benefits, including from funds received for Project Trust Accounts, are treated as an expense and included within pay costs in the Statement of Financial Performance.

Operating Lease Assets

Payments made under operating leases are recognized in the Statement of Financial Performance on a straight line basis over the period of the lease.

The Organization has signed leases for additional office space. In the event that the leases are cancelled before their current end date, the Organization may be liable to pay penalties amounting to the outstanding rental, depending on the notice of cancellation.

The amounts payable under these operating lease contracts signed by the Organization are as follows:

Lease Costs (000s Euros)	2013	2012
Not more than 1 year	1,026	981
Later than one year and not later than	4,104	4,905

Changes in Accounting Policies

There were no significant changes to Accounting Policies since the last reporting date.

Note 3: Cash and Bank Balances and Investments

Cash and Bank Balances consist of cash, bank balances including savings accounts and other investments that can be quickly converted into cash.

	31 December 2013 000€	31 December 2012 000€
Cash on Hand	63	57
Deposits with banks unrestricted - euros	39,596	36,657
Deposits with banks unrestricted - other currencies	367	145
Total Cash and Bank Balances	40,026	36,859
	31 December 2013 000€	31 December 2012 000€
Money Market Fund Investments	4,000	5,000
In Ordinary Banking Products	20,937	6,003
In Structured Banking Products	4,000	8,000
Total Investments Current	28,937	19,003
In Ordinary Banking Products	31	31
In Structured Banking Products		4,000
Total Investments Non-Current	31	4,031
Total Investments	28,968	23,034

Cash deposits are generally held in interest bearing accounts. Interest bearing accounts and investments yielded an average rate of 1.3% in 2013 (2012: 1.6%). The interest rate on bank and cash balances was 0.3% (2012: 0.3%) and on investments was 2.6% (2012: 3.0%).

Certain cash deposits are designated for specific uses:

- Project Trust Accounts
- Defined Contribution Pension scheme
- Supplementary retirement scheme.

The total amount of cash and cash equivalents and investments held for these specific uses was 37.566 M€ (2012: 32.892 M€). The Organization has no confirmed credit lines or bank overdrafts.

Note 4: Accounts Receivable and Prepayments

	31st December 2013 000€	31st December 2012 000€
Current Statutory Contributions Receivable	3,446	4,125
Prepaid Expenses	1,186	1,230
Other Receivables	2,628	2,776
Provision for Uncollectable Receivables	(33)	(29)
Total Current Accounts Receivable	<u>3,781</u>	<u>3,977</u>
Non-Current Statutory Contributions Receivable	478	124
Total Non Current Accounts Receivable	320	154

Statutory contributions receivable represents uncollected revenues that are committed to the Organization by member countries on the basis of approved budgets passed at the General Assembly. The non-current part of statutory contributions receivable represents future period receivables under debt re-scheduling arrangements.

Note 5: Inventories

	31st December 2013 000€	31st December 2012 000€
Items Held for Sale	333	328
Supplies	<u>82</u>	<u>98</u>
Total Inventories	415	426

Items held for sale include items sold in the INTERPOL shop. Supplies include office consumables and items for maintenance.

Note 6: Net Fixed Assets

Balance at 31st December 2012 000€	Additions / Depreciation 000€	Disposals 000€	Balance at 31st December 2013 000€
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Cost of Fixed Assets

Plant Property and Equipment	53,997	3,221	(827)	56,391
Intangible Assets	13,951	929	(1)	14,879
Fixed Assets in Progress	315	955		1,270
Total Cost of Fixed Assets	68,263	5,105	(828)	72,540

Depreciation

Plant Property and Equipment	(34,807)	(3,668)	752	(37,723)
Intangible Assets	(12,199)	(1,025)		(13,224)
Fixed Assets in Progress				
Total Depreciation	(47,006)	(4,693)	752	(50,947)

Net Fixed Assets

Plant Property and Equipment	19,190	(447)	(75)	18,668
Intangible Assets	1,752	(96)	(1)	1,655
Fixed Assets in Progress	315	955		1,270
Total Net Fixed Assets	21,257	412	(76)	21,593

Fixed assets comprise the following categories:

Plant Property and Equipment: Includes the headquarters building in Lyons, France owned by the Organization, and office equipment, fixtures, fittings, vehicles and other equipment.

Intangible Assets: Consist of software and licenses.

Fixed Assets in Progress: These are assets whose purchase, installation and commissioning processes are still in progress. The amounts shown here comprise part / full payments for assets whose beneficial ownership has passed over to the Organization. These assets have not yet been subject to depreciation.

There were no revaluations or transfers during the year.

Note 7: Payables

	31st December 2013 000€	31st December 2012 000€
Suppliers and Accrued Charges	5,925	3,667
Social Security and Insurance Payable	1,809	1,660
Other Payables	37	94
Total Payables	7,771	5,421

Suppliers and accrued charges include invoices received from suppliers that are yet to be settled and obligations to suppliers for services performed but not yet invoiced. Payables to welfare institutions are current contributions for health and social charges.

Note 8: Income Received in Advance and Project Trust Accounts

	31st December 2013 000€	31st December 2012 000€
Statutory Contributions Received in Advance	3,142	1,818
Other Income Received in Advance	212	252
Project Trust Accounts	23,666	21,748
Total Income Received in Advance	27,020	23,818

Statutory contributions received in advance are payments made by member countries in advance of the 2014 budget. Other income received in advance includes reimbursements received in advance of their expense. Project Trust Accounts represents monies received from external sponsors for a specified defined purpose. This income has a restricted use and is not freely available to the Organization.

Note 9: Employee-Related Liabilities

Employee-related liabilities for the Organization consist of:

- Employment Provision, for the loss of employment with the Organization;
- Provision for leave not availed by employees at year end;
- Employee Benefits, mainly for one-off payments to employees on retirement;
- Pension Scheme, the Organization's defined contribution pension scheme. All contributions to the Organization's defined contribution pension scheme are funded into a separate bank account, as explained in note 3.

Details regarding employee-related liabilities are as under:

EMPLOYEE-RELATED LIABILITIES <i>000s Euros</i>	Unemployment Provision	Employee benefits		Provision for leave not availed	Pension Scheme	TOTAL
		Indemnity on retirement	Supplementary retirement			
Balance at December 31, 2012	743	1,064	2,597	2,243	8,295	14,942
Recognised in the statement of financial performance	377	286	832	413	1,722	3,630
<i>Items not in the statement of financial performance</i>						
- Income from pay costs (being staff's contribution)					1,148	1,148
- Interest Income			49		170	219
- Settlement of liabilities	(404)	(122)	(388)	(109)	(728)	(1,751)
Balance at December 31, 2013	716	1,228	3,090	2,547	10,607	18,188

Of these amounts 4.646 M€ (2012: 3.676 M€) are due in less than one year and 13.542 M€ (2012: 11.266 M€) in more than one year.

Note 10: Total Equity

	31st December 2012 000€	Transfers 000€	Current Year Surplus/(Deficit) 000€	31st December 2013 000€
Capital Financing Reserve	21,257	1,636		22,893
Accumulated Reserve Funds				
<i>General Reserve Fund</i>	13,139	1,300	431	14,870
<i>Capital Investment Fund</i>	7,237	(1,636)		5,601
<i>Other Funds</i>	4,142		(158)	3,984
Total Accumulated Reserve Funds	24,518	(336)	273	24,455
TOTAL EQUITY	45,775	1,300	273	47,348

Reserves or Total Equity represent member countries' net interest and the reserves of the Organization, comprising the Capital Financing Reserve and the Accumulated Reserve Funds.

The Capital Financing Reserve represents member country ownership interest in the fixed assets of the Organization as shown in note 6. Net additions to assets are funded out of the accumulated reserves completely and statutory contributions do not cover asset acquisitions in a given year.

All other reserves of the Organization are grouped together as Accumulated Reserves. These include:

- The General Reserve Fund which is used for ordinary operating activities of the Organization as approved in the general budget of the Organization;
- The Capital Investment Fund for financing asset acquisitions;
- Other Funds which are used for purposes specified by the membership.

Note 11: Operating Revenues

	31st December 2013 000€	31st December 2012 000€
Statutory Contributions	51,185	50,678
Regional Bureau financing	1,353	870
Voluntary Contributions	622	645
Reimbursements and Recoveries	3,584	2,178
Financial Income	808	869
Other Income	20,748	14,466
Exchange rate Gains/(Losses) Net	(64)	(117)
	78,236	69,589

The main variances between 2012 and 2013 are:

1. *Statutory Contributions*: These are the amounts receivable during the year from member countries. Statutory Contributions increased by 1.0% in line with the approved annual budget.

2. *Financial Income*:

	31st December 2013 000€	31st December 2012 000€
Financial Income from Bank Deposits	139	149
Financial Income from Investments	669	720
Total Financial Income	808	869

3. *Other income*: Other income includes income from shop sales, tax reimbursements and Project Trust Accounts income and increased to 20.748 M€ (2012: 14.466 M€). Of this amount income on Project Trust Accounts increased to 19.466 M€, adjusted for transfers between budgets (2012: 14.377 M€).

Note 12: Operating Expenses

	31st December 2013 000€	31st December 2012 000€
Salaries	29,224	26,719
Employee Charges	10,449	9,518
Allowances	4,934	4,085
Total Pay Costs	44,607	40,322
Training	345	334
Other Staff Costs	968	731
Total Other Staff Costs	1,313	1,065
Building Rental	1,812	1,224
Utilities and Other	710	958
Total Premises Running Costs	2,522	2,182
IT Equipment	1,459	1,656
Building Maintenance	679	596
Total Maintenance	2,138	2,252
Travel	10,833	8,350
Conferences and Events	3,005	2,323
Total Missions and Meetings	13,838	10,673
Consumables and Supplies	822	678
Equipment Hire and Other	1,182	692
Total Office Expenses	2,004	1,370
Network Costs	771	599
Communication Costs	747	908
Total Telecommunication Costs	1,518	1,507
Consultancy Expenses	3,404	2,608
Provisions for Risks on Receivables	79	86
Equipment Donated	1,227	2,719
Other Administration Expenses	620	286
Total Third Party and Other Costs	5,330	5,699
Depreciation Expenditure	4,693	4,704
Total Operating Expenses	77,963	69,774

Principal variances between 2013 and 2012 are:

⇒ Total Pay costs increased due to a larger number of personnel on Project Trust Accounts.

⇒ Total travel costs increased due to a larger number of missions and training sessions, particularly those financed by Project Trust Accounts.

Note 13: Segment information – Statement of Financial Performance

Segment information is based on the principal activities and sources of finance for the Organization. The General Budget (1) corresponds to the combined operating budgets of the Organization – general and specific budgets - that are presented at the General Assembly. Other segments are extra-budgetary and are financed either by defined by Project Trust Accounts (2) or from voluntary contributions (3). The effect of transfers and adjustments between budgets is removed from the General Budget.

Owing to the nature of the activities of the Organization, its assets and liabilities are jointly used by the segments and are not disclosed separately.

	General Budget (1)		External Projects (2)		Voluntary Contributions (3)		Total	
	2013	2012	2013	2012	2013	2012	2013	2012
	€'000	€'000	€'000	€'000	€'000	€'000	€'000	€'000
Operating Revenue								
Statutory Contributions	51,185	50,678					51,185	50,678
Regional Bureau Financing	1,353	870					1,353	870
Voluntary Contributions					622	645	622	645
Reimbursements and Recoveries	3,536	1,813			48	365	3,584	2,178
Financial Income	789	794	19	75			808	869
Other Income	(1,604)	(113)	22,150	14,377	202	202	20,748	14,466
Exchange Rate Gains/(Losses)	(8)	(86)	(56)	(30)		(1)	(64)	(117)
Total Operating Revenue	55,251	53,956	22,113	14,422	872	1,211	78,236	69,589
Operating Expenses								
Pay Costs	38,512	36,645	5,834	3,509	261	168	44,607	40,322
Other Staff Costs	966	870	319	128	28	67	1,313	1,065
Premises Running Costs	2,011	1,989	375	174	136	19	2,522	2,182
Maintenance	1,976	1,914	161	295	1	43	2,138	2,252
Missions and Meetings	5,205	4,431	8,129	5,496	504	746	13,838	10,673
Office Expenses	1,156	1,018	715	281	133	71	2,004	1,370
Telecommunication Costs	1,455	1,482	63	24		1	1,518	1,507
Third Party and Other Costs	(1,374)	(33)	6,512	4,514	192	1,218	5,330	5,699
Depreciation Expenditure	4,688	4,703	5	1			4,693	4,704
Total Operating Expenses	(54,595)	(53,019)	(22,113)	(14,422)	(1,255)	(2,333)	(77,963)	(69,774)
Surplus/(Deficit) for the year	656	937			(383)	(1,122)	273	(185)

Note 14: Related Party Transactions

The Organization's supreme governing body is the General Assembly, composed of representatives from all of the member countries. The General Assembly elects an Executive Committee composed of thirteen delegates including the President of the Organization. Implementation of activities is performed by the Secretary General who directs the Secretariat and is assisted by senior management (key management personnel).

Neither the delegates to the General Assembly nor the Executive Committee members including the President, receive any remuneration from the Organization for their roles. Members of the Executive Committee are entitled to reimbursement of travel expenses incurred in the execution of their duties, and are paid per-diems, in accordance with the Organization's travel policy.

Key management personnel including the Secretary General aggregate remuneration was as follows:

Key Management Personnel			
2013		2012	
Number of individuals	Aggregate remuneration <i>000 Euros</i>	Number of individuals	Aggregate remuneration <i>000 Euros</i>
9	1,478	9	1,270

Key management personnel include officers that are seconded from their national administrations and whose expenses may, in part, be paid by their national administration. Remuneration includes gross salary and emoluments payable to the key management personnel for their work at INTERPOL. There were no loans to senior staff members or their close family members that were not available to other categories of staff. The Secretary General is provided with rent-free accommodation at the Lyons headquarters, for which no equivalent market value is possible.

The Organization is under the direct control of the member countries. It has no ownership interest in other associations or joint ventures. There were no material transactions with related parties during the years 2013 and 2012.